

Sen Suttine Pist, 28



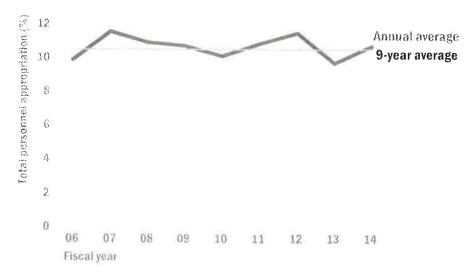
How much salary savings has been generated?

As shown in exhibit 2, the average estimated salary savings for fiscal years 2006–2014 was 10.5 percent of the total personnel appropriation. For fiscal year 2014, we estimated agencies had \$105 million (11.7 percent of total personnel appropriations) in salary savings.

Exhibit 2

Estimated salary savings was 10.5% of the total personnel appropriation for fiscal years 2006–2014.

We found little variation between the annual average and the nine-year average.



Note: Total estimated salary savings average calculated only for agencies in our study sample.

^{1.} When referring to average numbers in the report, we calculated the median or middle value of a distribution of data because of the presence of outliers.